






FINANCE COMMITTEE AND GOVERNING BODY FINANCE REPORT (M11)

1. Overview of Month 11 Financial Position

- 1.1. The purpose of this paper is to update the Governing Body on the Month 11 financial position, risks and actions for Surrey Downs CCG.
- 1.2. The key financial performance indicators are shown below:

Key Performance Indicator	Plan	Actual Performance	Forecast year end Performance	RAG	Performance improving?	Key Messages
Delivery of £10.495m deficit against the CCG Total Revenue Resource Limit (RRL)	-£10.495m	-£16.876m	-£16.895m	Red		Year to date Month 11 (28th February 2018) the CCG reported a deficit of £16.9m against the planned deficit of £9.6m resulting in a £7.3m adverse variance. The forecast has been amended to reflect net risks of £6.4m and is currently £16.9m. All current risks outside of the forecast position are fully mitigated.
Remain within Cash Resource Limit (CRL)	1.25% of monthly drawdown	£0.255m	1.25% of monthly drawdown	Green		The CCG met its cash KPI in February 2018. The cash balance at the end of the month was £0.255m which is 0.96% of the monthly drawdown.
Better Payment Practice Policy (BPPC)	95% of valid invoices paid within 30 days (Volume)	99%	95%	Green		The CCG did achieve its BPPC KPI in February 2018 at 99% and the YTD volume % is 95%. The YTD average in value is 98%
Service Transformation Programme						
Remain within Running Costs Allocation	£6.191m	£5.687m	£6.191m	Green		Running costs have improved in month to allow us to fully meet the planned QIPP target of £0.25m. The YTD position is currently on target.
Key Performance Indicator	Risk value	Mitigation	Net Risk	RAG	Performance improving?	Key Messages
Risk	-£0.3m	£0.3m	-£0m	Green		The CCG's risk of £0.3m on acute contracts is fully mitigated and is detailed in Section 12.0

The CCG is reporting a YTD overspend of £7.3m. This year to date position includes the impact of £6m of QIPP that was neither contracted nor identified at 31 March 2017. The £6m represents 11/12ths of the full value of unidentified/uncontracted QIPP for the year of £6.6m.

The CCG is forecasting a deficit of £16.9m (original plan was £10.5m deficit). Note that the impact of 'No Cheaper Stock Obtainable' (NCSO) drugs of £1.4m is included in the forecast position.

2. Key Assumptions and Risks

£1.1m of cost is included in the forecast in respect of St Georges Identification Rules ('IR') costs which were not adjusted for as part of the IR allocation adjustment exercise (i.e. there is an adverse impact to the SD CCG position of £1.1m). The IR cost and allocation exercise at St Georges is being revisited by NHSE with a conclusion due before 2017/18 year end (the expectation being that SD CCG will be given additional allocation to meet the additional cost of procedures previously funded through NHSE Specialised Commissioning).

Governing Body Finance Report – Month 11

1. Introduction

- 1.1. The report details the financial position for Surrey Downs CCG for 2017/18 at the end of Month 11 (28th February 2018).

2. Financial Performance to 28th February 2018

Month 11 Financial Position February 2018	Budget YTD	Actual YTD	Variance YTD	Annual Budget	Forecast Outturn	Variance
	£000	£000	£000	£000	£000	£000
General & Acute	193,268	203,809	10,541	213,244	224,922	11,678
Mental Health	25,681	25,820	138	28,016	28,307	291
Community	21,508	21,842	334	23,463	23,641	178
Continuing Healthcare	21,914	21,846	(68)	23,906	23,906	0
Prescribing & Primary Care	46,689	46,507	(183)	51,006	50,361	(645)
Primary Care Co-Commissioning	0	0	0	0	0	0
Running Costs	5,675	5,687	13	6,191	6,191	0
Better Care Fund	6,927	6,867	(60)	10,390	10,390	0
Other Contracting	10,517	9,885	(632)	8,671	7,918	(753)
New Investments & Reserves	7,068	5,285	(1,783)	10,752	8,224	(2,528)
Contingency	1,042	0	(1,042)	1,821	0	(1,821)
Planned deficit	(9,619)	(9,619)	0	(10,495)	(10,495)	0
Total	330,671	337,929	7,258	366,964	373,364	6,400

3. Acute Position

3.1. Overview

The year to date acute position at M11 is an overspend of £10.5m. This is driven primarily by uncontracted QIPP of £6m and over-performance within 'Tier 1' provider contracts as per the table below.

Provider	Annual Budget £'000	YTD Plan £'000	YTD Actual £'000	YTD Variance £'000	FOT £'000	FOT Variance against budget £'000	Move on last month £'000
ESH	94,722	85,767	85,767	0	95,222	500	→ 0
Kingston Hospital	26,143	24,001	25,889	1,888	28,130	1,987	↑ -101
Surrey and Sussex Healthcare Trust	16,449	15,079	15,750	671	17,140	691	↓ 310
St George's	9,011	8,275	9,798	1,524	10,935	1,924	↓ 237
South East Coast Ambulance	9,581	8,772	8,772	0	9,581	0	→ 0
SWLEOC	7,559	6,843	6,843	0	7,559	0	→ 0
Royal Surrey	6,743	6,180	6,213	32	6,772	29	↓ 85
Royal Marsden	4,972	4,554	5,239	685	5,846	875	↑ -53
Ashford and St Peters	5,539	5,078	5,490	412	5,885	346	↓ 93
Guy's and St Thomas'	2,539	2,332	2,823	491	2,942	403	→ 36
University College London	1,270	1,163	1,048	-115	1,135	-135	→ 38
Moorfields	935	859	986	127	1,076	141	→ 23
Royal Brompton & Harefield	962	877	743	-134	791	-171	→ 31
Queen Victoria	650	597	683	85	740	90	→ -13
Kings	596	546	563	17	610	14	→ 21
Chelsea and Westminster	623	573	629	57	686	63	→ -5
Queen Mary	185	170	255	84	278	93	→ 2
Imperial College	599	550	647	97	693	94	→ -2
Royal National Orthopaedic Hospital.	437	401	309	-92	321	-117	→ 7
Frimley Park	344	316	423	107	453	108	→ 12
Great Ormond Street	119	109	152	43	164	45	→ 21
Croydon Health Care	231	212	254	42	348	117	→ -3
Dorking Healthcare	6,693	6,143	5,311	-833	5,854	-839	↑ -65
Epsom Medical	5,925	5,446	6,025	579	6,573	648	↓ 177
Ramsay Ashted Hospital	3,834	3,517	2,832	-685	3,209	-625	↓ 165
Total Tier 1 Providers	206,662	188,360	193,443	5,082	212,940	6,279	1,015
Non Contract Activity	3,810	3,493	3,859	367	4,200	390	→ 0
Tier 2 Providers	2,208	2,024	2,098	73	2,253	45	→ 0
Cytokine Modulators (Epsom St Helier)	2,646	2,397	2,523	126	2,767	121	→ 0
Urgent and Planned Care	1,214	1,113	1,142	29	1,214	0	→ 0
RSS and IFR	481	441	416	-25	481	0	→ 0
Acute contingency	879	214	0	-214	0	-879	→ 0
Uncontracted QIPP	-6,621	-6,568	-498	6,069	-6,621	0	→ 0
Prior year benefits / other	0	0	-114	-114	-114	-114	↓ 92
Total Other	4,617	3,113	9,425	6,312	4,180	-437	92
Winter Resilience	1,965	1,794	941	-853	965	-1,000	→ 0
TOTAL ACUTE	213,244	193,268	203,809	10,541	218,085	4,841	1,107

3.2. Provider Detail

3.2.1. St Georges

The reported outturn at St George's is £9.8m at M11, which is £1.5m (18.4%) over the year to date budget of £8.3m and also 8.5% higher than the expenditure reported at M11 in 2016/17.

Of the year to date overspend at St George's, approximately £1.1m is due to an IR cost pressure (Section 2). Other over-performance at the Trust is attributed to higher than planned non-elective and critical care activity.

The Month 11 position for St George's includes the impact of the additional IR cost in both the actuals and the forecast position. However, the increase in cost as a result of the additional IR activity is being challenged through the lead commissioner (Wandsworth CCG) and the CCG anticipates a revised allocation to reflect the additional cost in 2017/18 or 2018/19.

3.2.2. Kingston

The reported outturn at Kingston is £25.9 at M11, which is £1.9m (7.9%) over the year to date budget of £24.0m and also 4.4% higher than the expenditure reported at M11 in 2016/17.

Over performance at Kingston has been trust-wide with the main area of financial over-performance for Surrey Downs being driven by non-elective activity which is 20% over prior year performance. The Trust has opened a front-end CDU which potentially means that capacity is increased and patients who were not admitted previously are now being admitted. The CSU has issued KHT with an AQN ('Activity Query Notice') challenging the current level of activity and a response is awaited.

3.2.3 Royal Marsden

Year to date activity at Royal Marsden is above plan by £0.7m (15%), with elective (particularly breast and haematological procedures and disorders) and emergency PODs driving over performance.

3.3.3 Surrey and Sussex

The reported outturn at SASH is £15.7 at M11, which is £0.7m (4.5%) over the year to date budget of £15.0m and also 14.0% higher than the expenditure reported at M11 in 2016/17 with non-elective and high cost drugs driving overperformance.

4. Prescribing

Year to date shows an underspend of £0.3m against a year to date budget of £37.3m although the forecast position is an underspend of £0.2m against the annual budget of £40.8m.

Prescribing is experiencing cost pressures for 'No cheaper stock obtainable' of -£1.4m and this is included in the forecast position. QIPP schemes are on target to deliver £1.3m.

5. Mental Health

The overall year to date position for Mental Health is an overspend of £0.1m. The 2017/18 forecast position is an overspend of £0.3m. The overspend projected on Mental Health is the net of a -£0.8m overspend on Section 117 patients which is the result of a mismatch between the original budgeting and the reporting outturn (Section 117 patients were budgeted in the CHC programme but the outturn has been reported in Mental Health as per NHSE guidance) and approximately £1.0m of underspends and budgetary mitigations. The underspends and budgetary mitigations include an underspend on IAPT services of (£0.1m underspend on budget of £1.6m), a slower than anticipated start up of the BEN pathway (£0.2m) and the prior impact of a CQUIN true-up (£0.3m) relating to the CCG's main contract with Surrey and Borders Mental Health Partnership Trust (SaBP).

6. Continuing Healthcare and Free Nursing Care

CHC expenditure is identified on a Surrey-wide basis and then split between each member of the collaborative on a 'risk share' basis.

The risk share calculation is done on a three year rolling average of actual underlying activity per CCG. As a result of the underlying activity for SD CCG being proportionately higher in 2016/17, SD CCG's risk share percentage has increased under the rolling average calculation, which will give rise to an increase in cost of ~ £0.9m when compared to budget. However, underlying expenditure on CHC across Surrey if forecasting to remain flat year on year with any underlying growth offset by QIPP schemes.

7. Better Care Fund

The BCF Year to date position is a slight underspend on telehealth and MH work services on CCG managed schemes and underspend on the telehealth for SCC managed schemes. This is carried through to the forecast financial position and is shown in the M10 table below as an underspend of £0.3m.

BCF Summary Category	Annual Plan 17/18	Forecast at M10	Forecast at M10 Variance to Annual Plan	Move on last month
Care Act Revenue	647,000	647,000	0 →	0
Carers	621,000	621,000	0 →	0
Health Commissioned Services	4,723,556	4,724,000	444 →	0
Continuing Investment in Health and Social Care - CCG managed Schemes	2,029,017	1,992,810	-36,207 ↗	-506
Continuing Investment in Health and Social Care - SCC	2,559,115	2,331,825	-227,290 ↗	-209,961
Protection of Adult Social Care	6,195,000	6,195,000	32 ↘	32
BCF Plan Submission Total	16,774,688	16,511,635	-263,053	
Disabled Facilities Grant	2,071,938	2,071,936	-2 ↗	-2
Improved BCF and Spring Funding	1,869,286	1,869,284	-2 ↗	-2
Carry Forward and Adjustments	0	0	0 →	0
Grand Total	20,715,912	20,452,855	-263,057	

8. Running Costs

The CCG anticipates balancing back to the planned budget of £6.1m by year end and will meet the original QIPP target of £0.25m for this area of spend.

9. Quality Innovation Productivity and Performance (QIPP)

9.1 QIPP 2017/18

The CCG QIPP budget for 2017/18 is £18.2m which represents 5% of the CCG's Revenue Resource Allocation (RRA). Of the £18.2m QIPP requirement, the CCG identified £11.8m at the beginning of the 2017/18 financial year (i.e. there has always been a significant gap between the QIPP requirement and what the CCG identified it could deliver). At M11, the CCG reported QIPP delivery of £9.3m against a plan of £16.2m (£6.8m adverse variance).

The year to date variance is mainly due to the unidentified QIPP (-£5.4m) and transformational acute schemes tracking behind plan, particularly within Urgent Care and Integration. The reported QIPP is based on finance and activity data for M10 extrapolated to M11 with activity QIPP calculated on a performance versus baseline basis.

The QIPP delivery summary produced by the CCG's Programme Management Office (PMO) currently tracks the progress of the schemes making up the identified QIPP of £11.8m.

The projects are measured and tracked as part of the CCG's PMO assurance process. There are 34 schemes currently listed on the tracker, of which 7 are assessed as red, 13 as amber and 14 as green in terms of progress against M11 milestone and savings delivery.

Month 11 QIPP	Year to Date			Full Year		
	Plan	Actual	Var	Plan	FOT	Var
	£m	£m	£m	£m	£m	£m
Transactional						
Acute	0.4	0.2	-0.2	0.4	0.2	-0.2
CHC	1.0	1.0	0.0	1.1	1.1	0.0
Other	1.5	2.6	1.1	1.7	3.1	1.4
Subtotal	2.9	3.8	0.9	3.1	4.3	1.2
Transformational						
Acute	7.9	5.5	-2.4	8.7	7.5	-1.2
Other	0.0	0.0	0.0	0.0	0.0	0.0
Subtotal	7.9	5.5	-2.4	8.7	7.5	-1.2
TOTAL Identified QIPP	10.8	9.3	-1.5	11.8	11.8	0.0
Unidentified QIPP	5.4	0.0	-5.4	6.4	0.0	-6.4
TOTAL QIPP	16.2	9.3	-6.8	18.2	11.8	-6.4

9.2 18/19 QIPP Planning

Whilst the CCG continues to explore opportunities to minimise the gap to its £18.2m QIPP target for 2017-18, sufficient additional QIPP will not be identified to fully bridge the shortfall.

The CCG is forecasting that it will achieve the identified QIPP of £11.8m although there is a level of risk associated with the QIPP forecast of £0.5m – £1.0m (although this will not impact the CCGs I&E position).

Development of the 2018/19 QIPP scheme is progressing, with ~ £13m of QIPP identified for next year. The acute element of this been shared with providers as part of on-going annual contract negotiations which are expected to conclude on 23 March 2018 (as per NHSE Planning timetable).

10. Risks and Mitigation

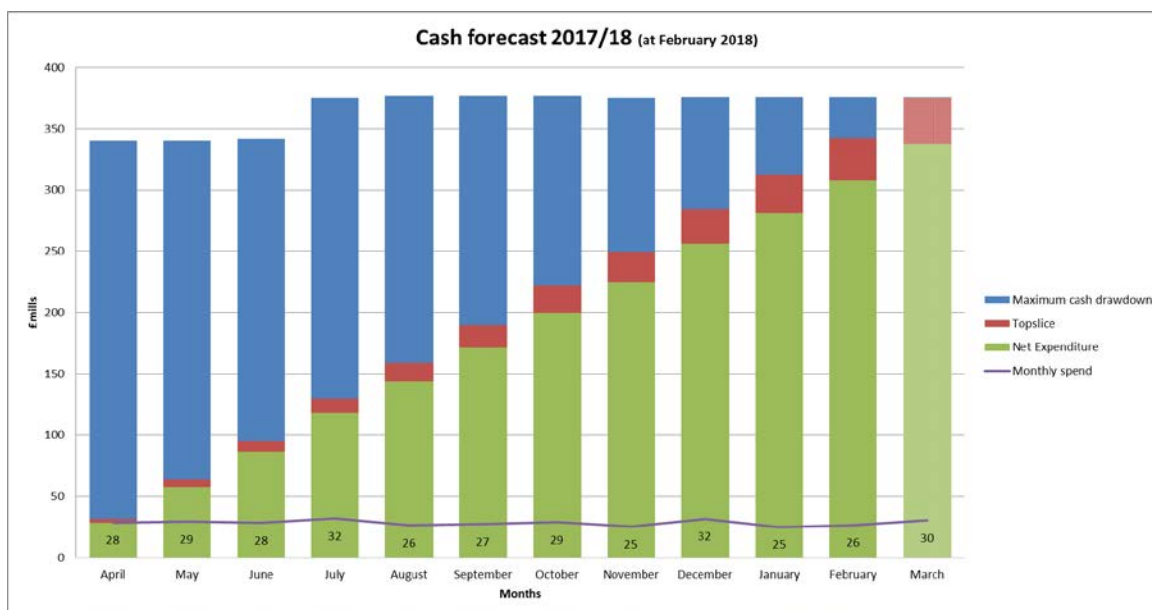
Risks to the position reported include further acute over performance of £0.3m. These risks are fully offset by mitigations of £0.3m which include one off budgetary mitigations in Prescribing and Other Primary Care to give a net risk position of £0.0m.

Area	Headline detail	Risks (£m)
Risks		
Acute SLA	Risk of further acute overperformance	-0.30
Subtotal: RISKS		-0.30
Mitigations		
Mitigations	Non-recurrent measures	0.30
Subtotal: Mitigations		0.30
Net Risk		0.00

11. Cash / Debtors Position

11.1 Cash

The CCG had a maximum cash drawdown (MCD) at M11 of £375.8m. The cumulative deficit of £33.8m (£37.3m - £3.5m) was added to the MCD from July. At M11 the CCG has drawn down £342.3m (91%) of its MCD for 2017/18, leaving a balance of £33.5m. The final drawdown at M12 will bring our cash usage close to the MCD allowed.



Note the top slice shown in the cash forecast above relates to GP prescribing costs and home oxygen.

11.2 Debtors

Debtors (£000s)	1-30 days	31-60 days	61-120 days	121 -360 days	361+ days	Total
NHS Trust	19	19	0	0	0	39
Others	12	-55	46	24	48	74
Other CCG	257	143	339	0	82	821
SCC	0	0	-7	10	101	104
Grand Total	288	107	378	34	231	1038

Of the total debt due, £0.8m is overdue (i.e. over 30 days) compared to an overdue debt of £0.4m at M12 in 2016/17. Note that the outstanding £101k debt with SCC over one year old is fully provided for at 31.03.17. The CCG debts over 12 months old relate to hospice income which has now been resolved and will clear at M12 from the aged debt reports. £0.3m of the CCG aged debt at 61-120 days relates to STP funding of business cases.

12. Conclusion

The forecast position at M11 is £16.9m, which is £6.4m adverse variance to plan. The driver behind the adverse variance is the QIPP the CCG could not identify / contract at the beginning of the financial year.

Appendices

- A Month 11 Financial Summary**
- B Month 11 Budget Movements**

APPENDIX A

Surrey Downs CCG

Board Summary Expenditure Summary for M11 February 2018	Current Annual Budget	M11 YTD			M11 Forecast Outturn		Prior Month YTD (M10)		Prior Month Forecast Outturn (M10)	
		YTD Budget M11	YTD Actual M11	YTD Over/(Under spend) M11	M11 Forecast Outturn	Forecast Over/(Under spend)	Prior Month YTD budget (M10)	Prior Month Over/(Under spend) (M10)	Over / (Underspend)	FOT Movement (M10-M11)
General and Acute Commissioning										
Epsom/St Helier NHST	102,282	92,609	92,704	95	102,782	500	84,705	595	499	(1)
Kingston Hospital FT	26,143	24,001	25,930	1,929	28,130	1,987	22,008	1,381	1,937	(50)
Surrey/Sussex IHC NHST	16,449	15,079	15,772	693	17,140	691	13,812	438	460	(231)
St Georges FT	9,196	8,445	9,898	1,453	10,935	1,739	7,748	1,368	1,839	100
Royal Surrey County	6,743	6,180	6,174	(6)	6,714	(29)	5,696	(66)	5	34
Ashford/St Peters	5,539	5,078	5,445	367	5,885	346	4,655	347	327	(19)
Royal Marsden	4,972	4,554	5,300	745	5,847	875	4,161	625	883	8
Other Acute NHS	9,306	8,535	9,206	672	10,226	921	7,816	853	(187)	(1,107)
Acute Tier 2	16,452	15,106	13,901	(1,205)	15,636	(816)	13,830	(1,219)	(721)	95
South East Coast Ambulance	9,581	8,772	8,908	135	9,581	(0)	8,025	135	119	119
Acute Non-NHS (Private Providers)	2,208	2,024	2,146	121	2,253	45	1,840	120	45	(0)
Headroom	879	214	-	(214)	-	(879)	258	(258)	(879)	-
High Cost Drugs	2,646	2,397	2,523	126	2,766	120	2,192	80	120	-
NCA/Cost per case	3,810	3,493	3,902	410	4,200	390	3,168	272	398	8
Winter Resilience	1,965	1,794	941	(853)	1,132	(833)	1,634	(641)	(833)	-
Unidentified QIPP	(6,621)	(6,568)	(498)	6,069	-	6,621	(6,622)	5,518	6,021	(600)
RSS/IFH/Service Re-design	1,694	1,553	1,558	5	1,694	(0)	1,412	35	(0)	-
General and Acute Commissioning Total	213,244	193,268	203,809	10,541	224,922	11,678	176,338	9,584	10,033	(1,645)
Mental Health										
Mental Health	28,016	25,681	25,820	138	28,307	291	23,347	589	(470)	(761)
Mental Health Total	28,016	25,681	25,820	138	28,307	291	23,347	589	(470)	(761)
Community Services Commissioning										
Central Surrey Health	21,135	19,374	19,179	(196)	20,995	(140)	17,613	31	-	140
Other Community Services	1,145	1,049	1,686	637	1,562	418	954	578	90	(328)
Voluntary Sector Contracts	1,183	1,085	978	(107)	1,083	(100)	986	(138)	(0)	100
Community Services Commissioning Total	23,463	21,508	21,842	334	23,641	178	19,553	471	90	(88)
Continuing Healthcare										
Adult Continuing Healthcare and FNC	21,397	19,614	19,398	(215)	21,066	(331)	17,830	(44)	761	1,092
CHC Hosted Service	1,055	967	1,223	256	1,386	331	879	109	-	(331)
Childrens Continuing Healthcare	1,455	1,334	1,226	(108)	1,455	(0)	1,213	(419)	(0)	-
Continuing Healthcare Total	23,906	21,914	21,846	(68)	23,906	0	19,922	(354)	761	761
Prescribing and Primary Care										
Practice Prescribing	40,768	37,306	37,039	(268)	40,568	(200)	34,248	(289)	-	200
Primary Care Other	8,413	7,712	7,676	(35)	8,018	(395)	7,010	(188)	(295)	100
GPFV	1,202	1,102	1,161	59	1,202	-	1,002	0	-	-
Other Prescribing Costs	623	570	631	62	573	(50)	521	233	(50)	-
Prescribing and Primary Care Total	51,006	46,689	46,507	(183)	50,361	(645)	42,781	(244)	(345)	300
Running Costs										
Running Costs	6,191	5,675	5,687	13	6,191	-	5,158	74	250	250
Running Costs Total	6,191	5,675	5,687	13	6,191	-	5,158	74	250	250
Other Contracts										
Better Care Fund	10,390	9,524	9,504	(20)	10,390	0	8,658	(103)	0	-
NHS Property Services	4,451	4,080	3,587	(493)	4,451	-	3,709	(0)	-	-
Other Contracting	4,220	3,840	3,626	(214)	3,467	(753)	3,343	(164)	(175)	578
Other Contracts Total	19,061	17,444	16,717	(727)	18,308	(753)	15,710	(267)	(175)	578
New Investments, Reserves & Contingency										
Investments	8,967	6,621	5,319	(1,301)	6,439	(2,528)	6,012	(780)	(1,923)	605
Contingency	1,821	1,490	-	(1,490)	-	(1,821)	1,341	(1,341)	(1,821)	-
Non Recurrent Reserve	1,785	-	-	-	1,785	-	-	-	-	-
New Investments, Reserves & Contingency Total	12,573	8,110	5,319	(2,791)	8,224	(4,349)	7,353	(2,121)	(3,744)	605
Planned deficit										
Planned deficit	(10,495)	(9,619)	-	9,619	-	10,495	(8,744)	8,744	10,495	-
Planned deficit Total	(10,495)	(9,619)	-	9,619	-	10,495	(8,744)	8,744	10,495	-
Grand Total	366,964	330,671	347,547	16,876	383,859	16,895	301,418	16,477	16,895	0

APPENDIX B

Surrey Downs CCG

Summary of Month 10 Budget Changes	Month 10 Annual Budget	M10-M11 Movement	Current Annual Budget	Narrative of Changes
General and Acute Commissioning				
Epsom/St Helier NHST	102,282	0	102,282	M11 Identification Rule (IR) Changes
Kingston Hospital FT	26,143	0	26,143	
Surrey/Sussex HC NHST	16,449	0	16,449	
St Georges FT	9,196	0	9,196	
Royal Surrey County	6,783	(40)	6,743	
Ashford/St Peters	5,539	0	5,539	
Royal Marsden	4,972	0	4,972	
Other Acute NHS	9,306	0	9,306	
South East Coast Ambulance	9,581	0	9,581	
Acute Tier 2	16,452	0	16,452	
Acute Non-NHS (Private Providers)	2,208	0	2,208	
Headroom	879	0	879	
High Cost Drugs	2,646	0	2,646	
NCA/Cost per case	3,802	8	3,810	
Winter Resilience	1,965	0	1,965	M11 Identification Rule (IR) Changes
Unidentified QIPP	(6,621)	0	(6,621)	
RSS/IFR/Service Re-design	1,694	0	1,694	
General and Acute Commissioning Total	213,276	(32)	213,244	
Mental Health				
Mental Health	28,016	0	28,016	
Mental Health Total	28,016	0	28,016	
Community Services Commissioning				
Central Surrey Health	21,135	0	21,135	
Other Community Services	1,145	0	1,145	
Voluntary Sector Contracts	1,183	0	1,183	
Community Services Commissioning Total	23,463	0	23,463	
Continuing Healthcare				
Adult Continuing Healthcare and FNC	21,397	0	21,397	
CHC Hosted Service	1,055	0	1,055	
Childrens Continuing Healthcare	1,455	0	1,455	
Continuing Healthcare Total	23,906	0	23,906	
Prescribing and Primary Care				
Practice Prescribing	40,768	0	40,768	
Primary Care Other	8,413	0	8,413	
GPFV	1,202	0	1,202	
Other Prescribing Costs	623	0	623	
Prescribing and Primary Care Total	51,006	0	51,006	
Running Costs				
Running Costs	6,191	0	6,191	
Running Costs Total	6,191	0	6,191	
Other Contracts				
Better Care Fund	10,390	0	10,390	
NHS Property Services	4,451	0	4,451	
Other Contracting	4,027	193	4,220	Additional Quality Premium Allocation
Other Contracts Total	18,868	193	19,061	
New Investments, Reserves & Contingency				
Investments	8,967	0	8,967	
Contingency	1,821	0	1,821	
Non Recurrent Reserve	1,785	0	1,785	
New Investments, Reserves & Contingency Total	12,573	0	12,573	
Planned deficit				
Planned deficit	(10,495)	0	(10,495)	
Planned deficit Total	(10,495)	0	(10,495)	
Grand Total	366,803	161	366,964	

