

<b>Title of Report:</b>	<b>Corporate Objectives for 2018/19</b>	
<b>Status:</b>	<b>TO APPROVE</b>	
<b>Committee:</b>	<b>Governing Body</b>	<b>Date:</b> 27/07/18
<b>Venue:</b>	Dorking Halls, Reigate Road, Dorking, RH4 1SG	

<b>Presented by:</b>	Elaine Newton, Executive Director Comms and Corporate Affairs	
<b>Executive Lead sign off:</b>	Elaine Newton, Executive Director Comms and Corporate Affairs	Date: 12/07/18
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**Governance:**

<b>Conflict of Interest:</b> The Author considers:	None identified	✓
<b>Previous Reporting:</b> (relevant committees/ forums this paper has previously been presented to)	Presented to Governing Body Seminar on 16/05/18.	
<b>Freedom of Information:</b> The Author considers:	Open – no exemption applies	✓

**Executive Summary:**

CCG's are required to set objectives that are capable of some degree of measurement using the approach set out in their risk management strategy and policy. Risks throughout the organisation can then be aligned to these objectives. This forms part of the system of internal controls which are audited on an annual basis and which need to be accounted for by the CCGs in their annual governance statements using the template in the DHSC manual of accounts guidance.

This report outlines the following principal objectives for approval by the Governing Body:

**Objective 1: Achieving a sustainable system**

- i. Put in place the necessary system architecture, controls and innovation for achieving system wide financial balance.
- ii. Ensuring services are sustainable across the system, working with the Clinical Academy to achieve service transformation - new pathways and clinical models of care.
- iii. Making substantial progress on the programme of work on acute sustainability, both in Surrey Heartlands and with neighbouring commissioners (e.g. in South West London where clinical standards and financial challenges impact on Epsom).

**Objective 2: Development of collaborative working**

- i. Making the Joint Commissioning Committee an effective mechanism for collaboration across health and social care and for improving population health by leveraging the benefits of a devolved health system.
- ii. Establishing the new Governing Bodies in Common and associated committee arrangements, and ensuring that Governing Body members are developed and supported to make these effective.
- iii. Ensuring that the Surrey Heartlands partnership produces effective working across commissioner and provider and that it is capable of positive measurement against the criteria for an effective Integrated Care System.

**Objective 3: Developing Integrated care at local level**

- i. Supporting Integrated Care Partnerships at locality level within the CCGs in Surrey Heartlands.
- ii. Ensuring that governance models support integration of care and are capable of sound clinical and financial evaluation.
- iii. Undertaking development of the Surrey Heartlands physical infrastructure e.g. community hospitals.

**Objective 4: Primary care development**

- i. Implementing GP Forward View including workforce and estates across Surrey Heartlands so that primary care is enabled to participate fully in integrated care.
- ii. Making a success of the new primary care opportunities to create a sustainable primary care system.

**Objective 5: Safe, effective care providing the best possible health and care outcomes and patient experience**

- i. Ensure health and care and best outcomes for all the people in Surrey Heartlands.
- ii. Eliminate avoidable harm and reduce unwarranted variation in healthcare.
- iii. Consistently commission evidence based practice.

**Objective 6: Commissioning a safe and sustainable Children's service**

- i. Deliver the five key commissioner-led work streams within the CAMHS Interim Plan as the immediate priority to ensure the CAMHS service is safe whilst the medium term priorities are developed following the Independent Review.
- ii. Work collaboratively with partner organisations to design and commission Children's services that are sustainable in the future and focuses on the child's physical and emotional wellbeing as the key outcome.
- iii. Make the health and care of the most vulnerable children an immediate priority.

**Implications:**

What is the <b>health impact/ outcome</b> and is this in line with the <b>CCG's strategic objectives</b> ?	N/A
What is the <b>financial/ resource</b> required?	N/A
What <b>legislation, policy or other guidance</b> is relevant?	Ensure compliance with planning guidance
Is an <b>Equality Analysis</b> required?	N/A
Any <b>Patient and Public Engagement/ consultation</b> required?	N/A
Potential <b>risk(s)</b> ? (including reputational)	ID 254 GBAF: Transition to joint governance arrangements (current rating 16)

**Recommendation(s):**

(1) **To approve** the Corporate Objectives for 2018/19.

**Next Steps:**

(1) These will be updated on the CCG websites and promoted to staff.